

## **FCSIC Policy Statement Concerning the Sale of Assets**

### **Background**

The Farm Credit System Insurance Corporation (Corporation) may, from time to time, liquidate various types of assets. These assets may have come under the control of the Corporation in its capacity as receiver or conservator, or they may be assets held in its corporate capacity.

The Corporation has authority to act as a receiver or conservator pursuant to § 5.58(9) of the Farm Credit Act of 1971, as amended (Act). The Farm Credit Administration (FCA) Board has exclusive power and jurisdiction under § 4.12(b) of the Act to appoint a receiver or conservator for a Farm Credit System (System) institution. FCA must appoint the Corporation as receiver or conservator for a System institution other than the Federal Agricultural Mortgage Corporation (Farmer Mac); the FCA Board has discretion to appoint the Corporation (or other qualified entity) as receiver or conservator for Farmer Mac under § 8.41(c) of the Act.

Section 5.61(a) of the Act authorizes the Corporation, in its sole discretion, to provide assistance to a System bank or direct lender association by purchasing assets to facilitate a merger or consolidation, to prevent the placing of such institution in receivership, to restore the institution to normal operation, or to reduce the risk to the Corporation when severe financial conditions threaten the stability of the System. Additionally, under § 5.61(b) of the Act, the Corporation may exercise its discretion to purchase and sell any part of the assets of a System bank or direct lender association that has been placed in receivership because of an inability to pay obligations in a timely manner.

To provide for the timely and orderly liquidation or sale of any such assets, the Board of Directors (Board) of the Corporation hereby adopts the following policy statement.

### **Policy Statement**

It is the goal of this policy statement to dispose of assets as soon as practicable in order to return assets to the private sector where they can be more productive. A secondary goal is to maximize the return on asset dispositions without unduly disrupting relevant local markets. In order to achieve the most favorable rate of return, assets will be liquidated in an orderly manner. Initial market prices will be established based on the appraised value of the asset or other approved valuation method. In general, the Corporation will attempt to sell assets for cash. However, in situations where private financing is not readily available, the Corporation will consider providing financing for the sale of certain assets on a case-by-case basis. During specified periods of marketing, purchase offers may be accepted within defined levels of appraised value in accordance with delegations of authority. In cases where assets prove difficult to liquidate, the Corporation will sell assets whenever an offer is received that is determined to reflect market value as established through an adequate marketing effort, regardless of appraised value.

**Delegations of Authority:** The Board hereby delegates to the Chief Operating Officer of the Corporation authority to make asset disposition decisions in all cases where the estimated market value of the asset is less than or equal to \$25.0 million. This authority is limited to making such decisions in cases where the amount of loss to be realized does not exceed 15 percent of the sum of a) the book value of the asset(s), minus b) any unearned discount, plus c) any interest accrued but unpaid. The Chief Operating Officer will have the authority to re-delegate all or a portion of this authority to a committee established to review asset disposition proposals, to be known as the Asset Review Committee (ARC), or to Corporation staff, as appropriate.

**Marketing:** There are several different methods for disposing of properties, including auction, sealed bid, listing with a broker, or direct sale by the Corporation personnel or contractors. Choosing an appropriate method of sale is an important factor in the marketing effort. Active, professional marketing is required to obtain the best sales price available. It is the Corporation's policy to use private sector firms when appropriate in all marketing and sales of assets, including asset management and disposition, contracting, brokerage, property management, and holding of auctions.

Adequate marketing will vary according to the type of asset and method of the proposed sale. A clearly defined marketing strategy will be developed by staff or contractor as appropriate for each asset to ensure the asset's exposure to the appropriate markets and to allow the market an adequate opportunity to respond.

Case memoranda or Asset Management and Disposition Plans (AMDPs) will be drafted by Corporation staff or liquidation staff and approved according to the Delegations of Authority to permit timely adjustment of the listing price over time if an asset is not promptly sold.

Target sales price ranges for real estate, and other assets where appropriate, will be based on the Net Realizable Value (NRV<sup>1</sup>) of the assets. NRV's will be calculated based on expected cost of sale, cost to carry and marketing times, with the discount rates equal to the appropriate cost of funds. Price limitations, expressed as a percentage of NRV for a stated duration, establish minimum sales price levels. Offers which are below these minimums generally would not be accepted.

The following General Sales Price Limitations will apply:

<u>Marketing Period</u>	<u>Price Limitation</u>
0 to 6 months	90% of NRV
6 to 12 months	80% of NRV
12 to 24 months	70% of NRV
Over 24 months	No limit

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<sup>1</sup> NRV = Present Value (Pv) of Net Cash Flow that is projected to be recovered during a specified period of time. Net Cash Flow equals the difference between all projected gross cash flows and all projected direct expenses. Pv will be calculated based on the expected marketing time and a discount rate equal to the appropriate cost of funds for the institution.

The appropriateness of alternative marketing strategies such as auctions and sealed bid sales as methods of disposition will be determined on an asset-by-asset basis. In general, to be considered for marketing under an alternative strategy an asset must, for example, be of sufficient size, extraordinary holding cost or uniqueness that the alternative strategy is likely to produce a better overall price than conventional marketing efforts. The use of an alternative marketing method must be approved in advance by the Chief Operating Officer or authorized delegatee.

The Corporation will accord borrower rights in connection with the sale of real estate when required by the Act. When statutory borrower rights are determined to apply, the Corporation will generally follow applicable borrower rights procedures established by the district bank for the district where the asset is located.

**Appraisals:** The Corporation will obtain appraisals in accordance with the Corporation's Policy Statement Concerning Appraisals. The purpose of an appraisal is to provide an objective opinion of market value. The Corporation requires that appraisals be performed by an independent third party, with the goal of providing objective estimates of market value developed by individuals not associated with the disposition of the asset. Although appraisals do not provide indisputable evidence of value, they do establish a reasonable basis for determining whether to sell an asset for a specific price.

Generally, the Corporation will obtain an appraisal on all real estate assets with a book value greater than or equal to \$250,000. It should be assumed that for most properties that the appraisal will have a useful life of 12 months. After that time, a new estimate of value should normally be obtained. For properties with book values of less than \$250,000, the Corporation will generally obtain one or more brokers' opinions of value, which will be used in establishing the initial listing price. For properties with book values greater than \$5 million, the Corporation will obtain two appraisals to be ordered at the same time. In the event there is a 20 percent or more difference in the values of two appraisals on the same asset, the Corporation will order a third appraisal. Exceptions may be made in the case of properties that have a potential value in excess of book value, or those that have a unique or complex nature requiring more in-depth review to determine their value.

**Environmental Issues:** The Board has adopted an Environmental Policy to enable its representatives or contractors to properly manage environmental issues related to owned real estate properties and other assets.

**Insurance of Assets:** The Board has adopted an Insurance of Assets Policy which establishes the parameters for insurance of assets.

DATED THIS 8<sup>TH</sup> DAY OF MARCH, 2018  
BY ORDER OF THE BOARD OF DIRECTORS

  
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DALE L. AULTMAN  
SECRETARY TO THE BOARD